

Summary of Longroad investment

Commitment to the development of renewables in the US



- Attractive access point into the US renewable energy market
 - Experienced team with a demonstrable track record of developing and operating utility scale renewable generation facilities
 - Partnership with Longroad combines local knowledge with the capital of Infratil and the NZ Superannuation Fund
 - Increased investment into a sector where Infratil has significant operating experience
- Compelling industry fundamentals with strong anticipated growth in the medium term
 - The US provides a unique opportunity to enter one of the largest and fastest growing renewable markets in the world
 - Macro environment is increasingly supportive of renewable energy development
- Potential to invest up to USD\$100m in renewable energy development projects
 - Infratil and the NZ Superannuation Fund will initially own 90% of the business while Longroad Energy Partners (LEP), an entity held by the Longroad management team will own the remaining 10%
 - Over time, Longroad will provide an option for further investment in stable, low risk operating assets





Investment rationale





1

Attractive access point backed by strong management team

- Senior management team with a long and demonstrable track record in development and operation of utility scale renewable assets
- Experienced in operating across a number of different states, networks and regulatory environments in the US

2

Large and readily available pipeline of opportunities in the US

- The US is a collection of '50' markets under a single umbrella
- Significant need for new capacity to replace existing aging coal fleet
- Multiple sources of long term offtake (e.g. utilities, large corporates, banks)
- Opportunity to construct a pipeline that we are comfortable with from inception

3

Ability to optimise capital across a portfolio of investment options

- Opportunity to secure a broad portfolio of wind and solar development options across different US electricity markets
- Option to build and retain assets or exit into a deep, liquid and growing market for pre-construction or operating assets

Underpinned by favourable tailwinds in the US as it transitions to energy independence and a low carbon economy

Management team

Experienced and proven management team



Paul Gaynor, Chief Executive Officer



- Former CEO of Firstwind (2004 2015)
- Over 25 years experience in leadership and finance roles in the energy, power, pipeline and renewable energy sectors
- Led Firstwind through its sale in January 2015 to SunEdison
- Co-Founder of Longroad (2015)

Michael Alvarez, Chief Operating Officer



- Former CFO and President of Firstwind (2006 – 2015)
- Over 30 years experience in finance and operational roles
- Responsible for managing all engineering, procurement, construction and asset management activities
- Co-Founder of Longroad (2015)

Peter Keel, Chief Financial Officer



- Former Senior Vice President of Finance at First Wind (2006 – 2015)
- Responsible for managing all of Longroad's finance-related activities

Charles Spiliotis, Chief Investment Officer



- Former Vice President of Corporate Development and Project Finance at Firstwind (2007 – 2015)
- Responsible for managing all of Longroad's M&A and capital investment activities

Attractive industry fundamentals





1

Global policy is positive toward renewables

- Energy security and climate change remains a high priority for many countries, with a structural shift in generation towards renewables
- The Paris Conference on Climate Change 21 provided a legally binding treaty on climate action which contains emission reduction commitment from 187 countries starting in 2020
- Many major economies are now focused on diversifying their energy mix, which improves energy security by reducing their physical dependence and price exposure, from only a few fuel sources and countries

2

Fall in oil prices has not slowed rate of development

- Fundamentals for investment have not changed, as economics for renewables remain primarily policy driven
- Low oil price will have a variable impact globally on the deployment of renewables, depending on the composition of the electricity market and source of marginal supply
- The introduction of the Clean Power Plan and an extension of the policy which supports renewables has reinvigorated the US market

Attractive industry fundamentals





3

Increasing role of technology

- Capital cost of equipment continues to fall, particularly solar PV. Efficiency improvements in conversion to energy is increasing for both wind and solar PV, improving total capital economics
- Projects are increasing significantly in size, giving rise to engineering, procurement and construction economies of scale
- Energy efficiency, demand response, load shifting, battery storage and generation at point of consumption will play an increasingly important role but unlikely to replace the role of centralised generation

4

Acceptance as an investment class

- Increasing number of mainstream infrastructure funds entering the sector, competing for returns on operating projects and replacing the gap left by yield-based renewables companies
- A few of the larger pension funds have begun moving up the risk curve, taking direct exposure to development risk
- In some markets, utility PPAs are being supplemented by direct corporate PPAs from large consumers of electricity

Immediate focus

The immediate focus is on building the development pipeline



Business build out

- Governance structures
- Team expansion
- •Secure development options

Pipeline development

- Tollgate process for assessing and prioritising initial opportunities
- Ongoing spend to maintain pipeline

Steady state

- Sustainable run-rate of development
- Options to build & own projects or transfer to 3rd parties
- Combination of development returns and more stable cashflows from operational assets